



Buckinghamshire & Milton Keynes Fire Authority

MEETING	Overview and Audit Committee
DATE OF MEETING	22 July 2020
OFFICER	Graham Britten, Director of Legal & Governance
LEAD MEMBER	Councillor Keith McLean
SUBJECT OF THE REPORT	Corporate Risk Management
EXECUTIVE SUMMARY	<p>This report provides an update on the current status of identified corporate risks. Risk registers are maintained at project, departmental and directorate levels. Corporate risks are those that have been escalated from these levels for scrutiny by the Strategic Management Board (SMB) because of their magnitude, proximity or because the treatments and controls require significant development.</p> <p>The Corporate Risk Register was last reviewed by the Overview and Audit Committee (O & A) on 11 March 2020. Since then, it has been reviewed by the Performance Management Board (PMB) on 11 June 2020 and, most recently, by SMB on 23 June 2020.</p> <p>Since the last O & A meeting, the risk register has been updated to reflect the latest positions in relation to all four corporate risks including:</p> <ul style="list-style-type: none"> • Staff availability which has remained high despite the Covid-19 pandemic; • Funding and savings – updated to reflect the provision of Government grant funding to offset immediate costs associated with responding to the Covid-19 pandemic. However, the outlook for longer term funding remains uncertain both in light of Covid-19 and other factors; • Information Security – updated to include reference to risks associated with Covid-19 including external threats and those associated with staff use of remote technologies such as video-conferencing; and, • Progress with the ongoing negotiations to agree the nature of the future relationship between the UK and EU. In light of this PMB recommended, and SMB approved that the probability score for this risk be increased from three to four elevating the RAG status from Green to Amber (see pages 7-8 of Appendix 3).

	<p>Also, at the 23 June 2020 SMB, it was agreed that the risk of a second Covid-19 'peak' and / or pandemic flu outbreak be included in the Corporate Risk Register. The outcome of this evaluation is at page 9 of Appendix C.</p> <p>The current distribution of corporate risks relative to probability and potential impact is shown at Annex A.</p> <p>Changes to the corporate risk ratings over the last year are shown at Appendix B.</p> <p>Detailed assessments of identified corporate risks are shown in the Corporate Risk Register at Appendix C.</p> <p>The next O & A review is scheduled for 11 November 2020 preceded by reviews at the 8 October 2020 PMB, at which all the Directorate Risk Registers will be scrutinised, and the 20 October 2020 SMB.</p>
ACTION	Decision
RECOMMENDATIONS	<p>It is recommended that:</p> <ol style="list-style-type: none"> 1. the status report on identified corporate risks at Annex C be reviewed and approved; and, 2. comments be provided to officers for consideration and attention in future updates/reports.
RISK MANAGEMENT	The development, implementation and operation of effective corporate risk management structures, processes and procedures are considered critical to assure continuity of service to the public, compliance with relevant statutory and regulatory requirements and the successful delivery of the Authority's strategic aims, priorities and plans.
FINANCIAL IMPLICATIONS	No direct financial implications arising from the presentation of this report. It is envisaged that the further development of the Authority's corporate risk management framework will be undertaken from within agreed budgets.
LEGAL IMPLICATIONS	None directly arising from this report. Any legal consequences associated with the crystallisation of individual risks are detailed in the Risk Register report at Appendix C.
CONSISTENCY WITH THE PRINCIPLES OF THE DUTY TO COLLABORATE	The potential to share corporate risk intelligence with neighbouring FRS and other relevant agencies will be considered. BMKFA already participates in the multi-agency Thames Valley Local Resilience Forum which produces a Community Risk Register which is among the sources used to identify potential risks to the Authority.
HEALTH AND SAFETY	Development of the framework does not impact

	directly on the legal compliance to health and safety, however if risks are not appropriately identified then this may present Health and Safety risks.
EQUALITY AND DIVERSITY	No direct implications from the presentation of this report. However, risks to achieving the Authority's equality, diversity and inclusion objectives or compliance with relevant statutes or regulations are identified assessed and managed via this process and are currently monitored within the People and Organisational Development Risk Register.
USE OF RESOURCES	<p>The development of the risk management framework complements the governance framework and business processes as a critical cog in the system of internal control and makes better use of our people resources by giving them clearly defined areas of responsibility.</p> <p>Senior managers and principal officers are key stakeholders in the development of the framework and have an active role in its development at every stage. The lead Member will also be involved in the development of the framework with particular responsibility for determining the reporting arrangements for the Authority.</p> <p>As with all policy frameworks, all employees will be informed of the changes in the process and will receive any training necessary to support their role in the process.</p>
PROVENANCE SECTION & BACKGROUND PAPERS	<p>The current Corporate Risk Management Policy was approved at the 18th March 2015 Executive Committee:</p> <p>https://bucksfire.gov.uk/documents/2020/03/180315_exec_committee_papers.pdf/</p> <p>CFA Members were last updated on the status of the Authority's Corporate Risks at the 11 March 2020 Overview & Audit Committee and will be updated again at the 11 November 2020 meeting.</p>
APPENDICES	<ol style="list-style-type: none"> 1. Appendix A: Distribution of Corporate Risks at 23 June 2020 SMB meeting. 2. Appendix B: 12 Month View of Changes to Corporate Risks 3. Appendix C: Corporate Risk Register Report
TIME REQUIRED	10 Minutes
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